

WINTER 2026

CO-OP CONNECTION

TOO MUCH OF A GOOD THING!

– Tom Boland, President & CEO



The flooded Skagit River wouldn't crest in Mount Vernon for another 36 hours, but the lousy wet forecast and the cascading waterfalls gave everyone pause. Canceling our grower meeting in Leavenworth turned out to be a much easier decision than we envisioned. The passes were compromised, farms were flooding, and our priorities changed in the wetness of that unrelenting rain. We were all about to live through something someone had termed "a 100-year flood."

Images captured by phone and drone showed nature in its most awe-inspiring and dangerous state. Since we were all seeing them in real time, it only added to the

foreshadowing doom as homeowners and businesses tried to figure out if they lived and worked in a flood plain. Many qualified for one or both.

Even as schools and businesses closed, the front lines began filling up. Sandbags were filled across western Washington, flood walls were erected, and susceptible areas were evacuated. Literature students would have properly identified the theme to this story as "man verses nature," and Hollywood would probably miscast the protagonist as a bare-chested weightlifter with soft gloves. Even with the rotting carpets and moldy sheetrock, there are plenty of local heroes for us to appreciate.

It was an easy decision to cancel our Leavenworth meeting, yet it was also a disappointment for our team.

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This is our signature member education event each year. Jon Jarvis and Ryan Hill put a lot of time and energy into planning the agenda for the meeting, and it always fills the Icicle Inn. Leavenworth is always beautiful but never more-so than at Christmas time. Even they didn't escape the flood waters unscathed.

I usually attend this event, but this year I asked Mr. Jarvis for 30 minutes on the agenda to give an update on Skagit Farmers Supply's strategy for moving into Anchorage, AK with Alaska Mill and Feed and opening our third AFCO distribution center in Lacey, WA. My presentation was built around our mission statement, our balance sheet, and the work we're doing in the boardroom to continue offering best-in-class assets and service to farmers in northwest Washington. It is a mission and strategy that we take seriously, and our organization has great pride in our history of living that



A lasting memory for me will be all those brave and tired souls who stayed out in the dark rain on the side of a levee while the rest of us headed for higher ground.

mission while pursuing that strategy. I believe the budget and the effort our team put into the meeting we canceled speaks to our support for that mission.

My presentation was an extension of what we covered last March at our annual meeting, and even what we share in this newsletter. Our sales continue to grow, and much of that growth is happening in other areas of the PNW, and in Alaska and Hawaii. It's exciting, it's been profitable growth, and it is also intentional. There has been much discussion and discernment of this strategy in the SFS boardroom. I look forward to giving such a presentation the next time we get our membership together.

I grew up with Christmas snowfalls in Minnesota, so a Christmastime rainstorm is still somewhat new to me, despite this being my 11th year in Skagit County. I was in Minneapolis for the CHS annual meeting the week before the rainstorm. It was -10° that Thursday morning with a few inches of snow on the ground. I guess humans can adapt to most environments, and when things are at their worst, it seems to bring out the best in many. A lasting memory for me will be all those brave and tired souls who stayed out in the dark rain on the side of a levee while the rest of us headed for higher ground.

Our family felt fortunate to have our college kids home for the holidays, and we were all able to take some time off to enjoy it together. I hope you were able to enjoy it with family and friends in a dry, warm house.



PESTICIDE RECERTIFICATION SCHEDULED

– Jon Jarvis, Agronomy Sales Manager & CCA, SFS

Skagit Farmers Supply (SFS) is pleased to announce that we will once again host our annual pesticide recertification meetings on Feb. 10-11, 2026, at McIntyre Hall, located at 2501 East College Way in Mount Vernon. As in the past, we'll offer both in-person and virtual attendance options.

These meetings will feature industry experts from across the Pacific Northwest and provide an excellent opportunity to earn WSDA-approved continuing education credits. Six WSDA pesticide credits will be offered each day, for a total of 12 credits over the two-day event.

New for 2026, WSDA will require all Washington pesticide license holders to complete a C&T course developed by the WSU Pesticide Education Program. This course will be available in internet, on-site, and webinar formats beginning January 1, 2026. The course will be required to maintain a Washington pesticide license.

SFS will host this C&T course for attendees of our 2026 recertification meetings. To register, please contact Kristine Black at kristineb@skagitfarmers.com or call the office at (360) 757-7870. We look forward to seeing you there.

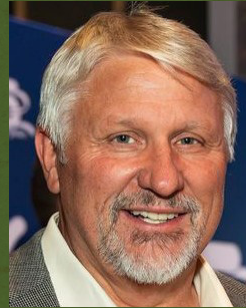


Flooded farmstead off Chuckanut.



Skagit Farmers Supply continued to serve its customers, despite the flood waters.





CO-OP'S DIRECTORS VISIT SPOKANE

– Lloyd Campbell, Director of Wholesale Distribution, AFCO



The SFS board joined the AFCO Distribution and Milling teams for their monthly employee appreciation lunch. The event gave the employees an opportunity to talk with and ask questions of the directors.

The board of directors of Skagit Farmers Supply (SFS) visited Spokane recently for the annual Northwest Regional Cooperative Institute. The institute was held at the Northern Quest Resort.

After a day and a half of meetings, the board and guests from AgWest and Berkey Insurance—along with Joel and Chimena from Alaska Mill & Feed (AMF)—joined the AFCO Distribution and Milling teams for their monthly employee appreciation lunch.

We enjoyed lunch catered by two local vendors, giving our employees time to meet and talk with the SFS board. This event also gave our guests a chance to see firsthand how AFCO's operations run and to interact with the teams supporting the rapid growth of our distribution business.

After the usual staff birthday, promotions and anniversary announcements, Tom Boland shared updates with the group, including the recent acquisition of AMF and the opportunities this brings to AFCO in the Alaska market. Joel Klessens, president of AMF, spoke about their excitement regarding the acquisition. He emphasized that a key driver in bringing the companies together was that both organizations place significant value on their employees.

Following the appreciation lunch, the AFCO leadership team presented to the SFS board and guests. The presentation highlighted major accomplishments from the past year and outlined budgeting strategies that support AFCO's 2026 growth plan.

Key takeaways from the presentations included strong projected sales growth, with a focus on training teams to support continued feed expansion throughout the Pacific Northwest. Significant gains are expected from the Barnyard and LMF brands, along with continued growth along the I-5 corridor supported by expansion of the Lacey Distribution Center.

Additional efficiencies in the Burlington warehouse will allow for a larger product selection and improved customer service. The team also highlighted the strong performance of our frozen pet food segment and the added opportunities and synergies anticipated through the AMF acquisition.

Concluding the visit, our guests traveled to the feed mill, where Kyle Morgan talked about facility upgrades and our multi-year automation project. The cherry on the cake was Kyle proudly demonstrating the fully automated bagging line, now producing 12 units per minute.



Barnyard Bistro bagged at a rate of 12 units per minute.



During their tour of the AFCO mill, the board saw the fully-automated bagging line in action.



The board saw firsthand how AFCO's operations run and interacted with the teams supporting rapid growth of our distribution business.

FEEDING LIVESTOCK: PNW VS. ALASKA

Feeding livestock in both the Pacific Northwest (PNW) and Alaska requires a deep understanding of climate, forage availability, and the unique nutritional demands created by long winters and challenging weather systems. While these two regions share rugged terrain, heavy moisture, and a strong tradition of animal husbandry, livestock producers face very different realities when it comes to ration building. Nutritional conditions change across state lines and across latitudes.

The PNW (Washington, Oregon, Northern California, and Idaho) experiences mild to moderate winters, high humidity, and persistent rainfall, along with variable snowpack depending on elevation and location. The region enjoys longer growing seasons than Alaska, with greater forage diversity and higher-quality pasture.

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Cold stress begins around 45°F for horses and around 32°F for cattle. Thresholds are even higher for young, thin-coated, or wet animals.

Like livestock producers in the PNW, Alaskans feed horses, goats and chickens. But they also feed bear, bison, reindeer, elk and musk ox.

Alaska presents an entirely different environmental challenge. Producers contend with long, bitterly cold winters, heavy snowpack, and months of frozen ground. Growing seasons are short, typically only 90-120 frost-free days and pasture availability is limited. As a result, there is a heavy reliance on imported feed. Unlike the conditions in the PNW that provide more available fresh forage and require rations with only moderate energy, Alaskan conditions require higher-energy rations throughout much of the year. Producers frequently turn to fat supplements, grains, and fortified feeds to meet caloric needs. Strict hay inventory management is essential since forage is often shipped in, and nutritional strategies must prioritize preventing cold stress and weight loss.

Cold stress begins around 45°F for horses, around 32°F for cattle, and thresholds are even higher for young, thin-coated, or wet animals. In regions like Alaska, livestock spend much of the year below these temperatures, increasing their energy demand 10-30% or more, depending on severity. In the PNW, cold stress is more episodic. Ration adjustments often depend on elevation rather than geography alone.

Dr. Stephen Duren, a leading nutritionist with decades of experience in Western livestock feeding programs, has worked extensively with producers across both the PNW and Alaska. His expertise lies in adapting science-based feeding programs to real-world environments, particularly those with weather extremes or resource limitations. Dr. Duren's feeding philosophy begins with forage, no matter the latitude. He emphasizes that forage quality dictates the rest of the ration. In Alaska, where hay may be shipped thousands of miles, knowing the nutrient profile is essential for balancing protein and minerals.

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Long winters require feeds that pack more calories per pound. According to Dr. Duren, “Fat becomes your friend in extreme cold helping animals maintain body condition without relying excessively on grain. Energy density is not just helpful in northern climates, it is critical!”

Dr. John Sylvester has been practicing multi-species nutrition for more than 20 years and now works directly with Alaskan livestock owners. Dr. Sylvester has his own saying and often reminds producers that “every calorie counts.” Rations must be formulated with higher caloric density, especially during subzero stretches that can last for weeks.

“We do have considerable amounts of forage produced in Alaska; however, the nutrient profiles differ,” says Dr. Sylvester. “When you have 18-21 hours of sunlight, the sugar content of our pasture and hay can be much higher. This needs to be taken into consideration regarding horses and ponies that may be insulin resistant or prone to laminitis.”

Dr. Sylvester stresses the importance of regular hay testing to avoid mineral imbalances and nutrient gaps. When hay costs \$28 a bale, ensuring the rations are balanced is key to being a successful livestock producer in Alaska.

Both regions face soil nutrient deficiencies, with selenium and copper among the most common concerns. Balanced mineral programs are essential, particularly for livestock on hay-only diets. In Dr. Duren’s words, “Vitamins and minerals are never optional.”

Chickens and small livestock also need special attention. Cold temperatures dramatically increase caloric requirements in poultry. Dr. Duren recommends winter diets that focus on energy, feather condition, and consistent access to unfrozen water to maintain health and egg production. Dr. Sylvester emphasizes maintaining

feather condition, coop insulation, and ventilation as key components of a successful winter management strategy.

One of Alaska’s biggest nutritional challenges is cost. Other than barley and oats, commodities are shipped from the lower 48 states and transportation costs are considerable. “I struggle to find affordable high fiber ingredients such as soyhulls, oat hulls and wheat middlings,” says Dr. Sylvester. Common by-products that are very inexpensive in the PNW must be pelleted prior to shipment to Alaska and are typically much more expensive than corn.

Protein quality is also a concern. There are no high protein crops growing in Alaska. Soybean meal, canola meal, field peas and fish meal are the main amino acid sources. Having no economical source of dried distiller’s grains, corn gluten meal, or meat meal, Dr. Sylvester finds amino acid balancing a challenge sometimes.

Water availability is often overlooked in milder climates and is another major issue in Alaska. Frozen water limits intake, reduces feed efficiency, and increases the risk of impaction colic in horses and digestive stress in cattle. Dr. Sylvester recommends heated tanks or bucket systems and placement in sheltered locations near feed sources to ensure reliable access.

While the PNW and Alaska share a rugged spirit and strong animal communities, the nutritional needs of livestock in these regions diverge sharply due to weather extremes, forage sources, and growing-season limitations. Understanding how climate shapes nutrition and applying the combined expertise of professionals like Dr. Stephen Duren and Dr. John Sylvester empowers producers to craft smarter, more effective feeding programs. Whether raising livestock in the cool, wet PNW or the frozen expanse of Alaska, thoughtful ration design ensures healthier animals, better performance, and greater resilience throughout the year.



AMF PRESENTS AT ALASKAN AG CONFERENCE

– Dr. John Sylvester, Nutritionist, AMF

This past November, we attended the Alaska Agricultural Conference and Grazing Lands Symposium. More than 250 people attended the conference, some from the lower 48 states.

Alaska Mill & Feed (AMF) helped sponsor the conference and showcased our salmon dog treats, poultry treats, and animal nutrition products at a booth. Attendants at the conference included Farm Bureau members, Alaskan farmers, University educators and extension staff, and Division of Agriculture leaders. Senators and local government leaders also came to the conference held at the Sheraton Hotel in Anchorage, AK.

This event offered a great opportunity to highlight AMF’s commitment to the community and to Alaskan agriculture. We even discussed beef nutrition with Otto Kilcher, local celebrity and rancher, who interviewed us for his YouTube® channel.

We closed the event with a presentation titled “A Nutritionists Approach to Poultry Nutrition” highlighting the difference between delivering nutrients to support optimal animal health and performance verses just making feed for animals.



Samantha Davis at booth showcasing Alaska Mill & Feeds’ animal nutrition products.

NOTICE

CREDIT APPROVAL REQUIRED

A reminder to all farmer members ahead of the 2026 growing season. If you are seeking deferred terms or are operating on our farm budget program, you must apply and be approved by our credit department.

Please email us at credit@skagitfarmers.com to start the process.



Bedlington Farms: WEST COAST SPUDS START HERE

– Devin Day, Director of Marketing

When you pick up a bag of red or yellow potatoes at Safeway, Kroger, or Walmart anywhere on the West Coast, there's a 70% chance the genetic material traces back to a climate-controlled lab in Whatcom County. Bedlington Farms and its Pure Potato division do not grow potatoes for your grocery store. They supply the certified virus-free seed that West Coast growers depend on—from their Skagit County neighbors to California's Central Valley.

What makes this Whatcom County operation remarkable isn't just its 1,200-acre scale or 22,000-ton annual output. It's that every potato they ship can be traced back to a sterile tissue

culture lab where the work began four years earlier. Siblings Scott and Melissa Bedlington run one of only a few vertically integrated seed potato operations in North America, a distinction that took 80 years and four generations to build.

"We are 100 percent vertically integrated," Scott explains. "If you want me to grow a variety for you, it starts here. We do not risk our company for nothing."

That commitment to biosecurity is absolute. No outside seed material enters their property—ever. The system works in four-year cycles: tissue culture plantlets become greenhouse mini tubers, which become nuclear seed in their first field



I've noticed the people at Skagit Farmers Supply want to make my company better
–Scott Bedlington



Scott Bedlington stands in front of bulk style storage. Bedlington Farms is moving away from this with their new bin climate-controlled style storage.

year and then Generation 1 seed—starts the product that ships to growers who supply your local produce aisle. What's under a microscope in Pure Potato's lab today won't be harvested as commercial seed until 2029.

This closed-loop approach commands premium pricing because it virtually eliminates the virus problems that plague conventional seed operations. Sixty to seventy percent of Bedlington's production consists of exclusive varieties they've developed through their own program. "We're giving a product to the elite growers on the West Coast," Scott says. "That's our goal."

The operation's roots stretch back to 1942, when Gordon started shipping to California. Then, a few years later he first started shipping to Norm Nelson Sr. in the Skagit Valley. Gordon started with four acres of land. In 1972, Gordon's son Dick took over with 200+ acres and expanded significantly during his tenure. In 1997, Scott and Melissa started on the land with 550 acres, and in 2014 they bought the farm from Dick. They now grow 1,200 acres of potatoes. Additional rotational crops bring to 3,000 the total acres under cultivation at Bedlington Farms.



Potatoes coming off the farm's current assembly line and processing equipment. New European lines will be installed next year.

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Tissue culture plants growing in the lab.



Bin system where potatoes can be stacked European style vs. the bulk storage style.



Early Bedlington family photo. Left to right: Gene, Dick, Gordon and Elenor, and Dale.

But the transformation that set Bedlington apart came earlier, in 1987, when Scott's stepmother Marlys did something no one else in Washington was doing: she built a tissue culture laboratory from scratch. At the time, Washington State had no potato variety program. Growers waited for other states to make their selections, then took whatever was left.

WSU potato specialist Bob Thornton encouraged Marlys to fill the gap. "Washington needs this program really bad," he told her. With no formal classes available, she taught herself from graduate thesis papers and convinced a research station to give her a week-long crash course in tissue culture techniques.

The decision to go all-in came after a crisis. Bedlington had purchased mini tubers from an outside source and discovered leaf roll virus in one plant. "I literally was crawling to try to find the other half of that plant," Marlys recalls. She never found it. "That's it. We're going to do lab," she said. "We're going to do our own. We're not going to rely on somebody else."

Since then, Pure Potato has operated continuously for 37 years. Marlys remains active in the lab today, working alongside the fourth generation—Scott's daughter Samantha Theisen, who recently returned from maternity leave to continue her training.

While the tissue culture program provides genetic security, the third generation has been transforming field operations with technology they discovered overseas. After visiting farms in Holland in 2017, Scott saw bin storage systems and AI-powered sorting equipment that changed his thinking entirely. "I came home and said, that's the direction we're going."

The results have been dramatic. Bedlington has invested millions converting from the bulk pile storage method the industry used for a century to a sophisticated bin system with more than 18,000 plastic totes. They can now stack potatoes 27 feet high instead of 12, with computer-controlled climate management that can be monitored remotely, including by the Dutch company that built the system.

The bins also deliver a better product. Bulk storage meant pressure bruising from tons of potatoes stacked on each other; the bin system eliminates that damage entirely. "There's hardly any people on the sorting line now," Scott says, "because there's nothing to sort out."

A new 21,000-square-foot building will house 5,000 bins—150 acres worth of seed—alongside automated AI-powered sorting lines set for installation later in 2026. The construction site sits where Scott's childhood home once stood, a physical marker of the operation's continuous evolution as they decommission facilities dating to 1956.

"We can literally dig now in one day what 10 years ago took us a week," Scott says. Two self-propelled German harvesters make that possible—50 tons per hour each, no tractor alongside, no truck driving through the field. "That's probably the best thing we've done."

The investment responds to an industry-wide squeeze: operating costs have risen 10 percent in recent years. Rather than raise prices on their grower-customers, Bedlington chose to rebuild, replacing aging infrastructure with cutting-edge European systems. The precision extends to their greenhouse operation where a new facility built in 2023 produces more mini tubers than the old greenhouse that was 10 times its size.

Skagit Farmers Supply's SAP sampling program and liquid plant feeding solutions help dial in variety-specific nutrition across five separate climate zones. The team is developing documented "recipes" for each variety based on tissue sampling data. That technical partnership reflects a broader relationship with the co-op. Scott draws a clear distinction between vendors who just want to sell product and partners who help you run your operation.

"The biggest thing I've noticed with Skagit Farmers Supply is the people working there want to make my company better," he says. "They make it feel like they're part of our company."

When the potato industry needed affordable calcium amendments, SFS invested in storage infrastructure that competitors wouldn't touch. "They recognized the industry needed it, and then they adapted to have it at an affordable price," Scott says. "No other company would do that."

The co-op model matters to an operation planning across generations. From Gordon's few acres in 1952 to Scott and Melissa's 3,000-acre operation today, each generation has built on what came before while pushing into new territory.

Now Samantha, working alongside Marlys in the Pure Potato lab, understands the stakes of her work in ways an employee never could.

"What I do in here I know is going to affect my dad in four years," she says. "So, I want to give him the best quality, because otherwise it's my dad that I've damaged."

That four-year timeline shapes everything at Bedlington Farms. The tissue culture plantlets Samantha and Marlys are cutting today will become the seed that powers West Coast potato production in 2029. "You'll basically have a recipe when we're done," Scott says of their precision nutrition work. "We're going to grow this variety, and this is the recipe to grow it."

Four generations of Bedlingtons have built something most operations couldn't replicate if they started tomorrow. "This is 80 years of evolution," Scott says. "You don't just wake up one day and have this."

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Tissue culture plantlets cut at Bedlington Farms today will become the seed that powers West Coast potato production in 2029



HOLIDAY TRADITIONS AT ALASKA MILL & FEED

—Brooke Martell, Director of Retail Operations and Marketing, AMF

As the holiday season ended, we were reminded of how deeply Alaska Mill & Feed (AMF) has become woven into the fabric of our community. For 75 years, our business has served generations of Alaskans—fostering gardens, feeding pets and livestock, and providing trusted support for families across the state. What began as a small mill has grown into a cornerstone of Anchorage life, grounded in local values and the belief that quality products matter.

Part of what makes our store special is the wide range of proprietary products we create specifically for Alaskans. Our Arctic Wild Bird Seed blends are formulated to support the resilient birds that stay with us through the long winter. Our livestock and animal feed lines are designed to meet the unique needs of animals living in northern climates, and our ice melt and grass seed products are built for performance in Alaska's extreme conditions. These items aren't just products. They represent decades of experience and dedication to supporting the people, pets, and wildlife of our state.

If there is one tradition that truly marks the start of the holiday season at AMF, it's Christmas trees. We've been selling fresh-cut Christmas trees for over 40 years, sourcing them directly from trusted growers across the Pacific Northwest. Every year, they make

the journey up to Alaska in a temperature-controlled reefer truck to ensure they arrive fresh, fragrant, and ready to brighten homes across Anchorage. Once they arrive, the magic begins.

Each winter, we transform our outbound freight warehouse, affectionately known as Frank's Warehouse, into a cheerful winter wonderland. Rows of trees and greens fill the space with that unmistakable Christmas-tree aroma, and our team works hard to create a warm and festive atmosphere for families who make tree shopping a yearly tradition. Whether it's your first visit or your 25th, we want you to feel like you're stepping into something special.

Our dedicated team is the heart of this seasonal experience. They help you find the perfect tree, show it to you from every angle, give it a fresh cut to keep it healthy throughout the season, and then carry it out to your vehicle for you. It's personal, hands-on service—the kind that keeps families returning year after year and has helped make our Christmas tree warehouse one of Anchorage's favorite holiday destinations.

As we watch another holiday season recede in the rear-view mirror, we're grateful for the Anchorage community that continues to support us year-after-year. Thank you for allowing us to be part of your homes, your traditions, and your celebrations. From all of us at AMF, we wish you a new year that is bright and filled with hope.



LONG-LOST TANK REAPPEARS

— Ryan Nootenboom, Energy Manager, SFS

With unseasonably warm December weather and a powerful atmospheric river hitting our region, local waterways reached maximum capacity. High water levels brought added stress to our propane and fuel departments. After all, nobody wants to see a 500-gallon propane tank floating down the Skagit River. But one tank, in particular, has a story unlike the rest.

This tank was lost four years ago during the 2021 flood and had long been written off as gone for good. That is, until a conversation last summer between former Energy Manager Bill Marcus and me while we were out fishing. Bill casually asked how things were going at Skagit Farmers Supply and whether the floods had caused any damage. I told him about the 500-gallon tank that had floated away on the Skagit River and was never recovered.

I could see the wheels turning as he asked more questions about its last known location near Highway 9 in Clear Lake. After thinking it through, he said, "I bet I know where it could be. There's a small slough it could have gotten caught in."

Now, Bill spent 43 years as our propane manager and rescued more than a few wandering tanks over the years, including during the historic 1990 Fir Island flood. So, I knew he wouldn't be able to resist the challenge.

A few months passed, and then in December my phone rang. It was Bill.

"Ryan, I found your tank—the 500-gallon one you lost four years ago," he said.

With the river rising again, Bill had a hunch that the tank might reappear. Sure enough, it did. He took his personal 16-foot aluminum boat out to investigate, located the tank, and floated it to a spot near dry land. From there, our team brought in a service truck to retrieve it.

Thanks to tank cowboy Bill's expertise, persistence, and a bit of river-level luck, a tank we thought was gone forever is now safely back where it belongs.



Bill Marcus retrieving a propane tank lost in the 2021 flood.



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MISSION STATEMENT

To preserve and enhance viability of the local agriculture economy through cooperative profitability.



VISION STATEMENT

To be the premier cooperative in the Pacific Northwest by being:

- The producers' first choice
- The consumers' first choice
- The employees' first choice



CORE VALUES

- Customer Commitment
- People
- Integrity
- Performance
- Quality
- Safety
- Community

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- Freeland360.331.1970
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- Oroville.....509.560.7088
- Sedro Woolley360.856.6567
- Spokane Central 509.534.1412
- Stanwood..... 360.629.7033
- Stevensville (MT)..... 406.777.5527